

Headquarters U.S. Air Force

Integrity - Service - Excellence

AF International Affairs: Strategy to Build Partnership Capacity



Colonel Mark Tapper
SAF/IA
Director of Strategy



The Mission

Build, sustain, expand, and guide relationships that are critical enablers for USAF expeditionary air and space forces conducting global operations and fighting the Global War on Terrorism



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SAF/IA Vision: Continuing Transformation

Matrixed Team
of International
Affairs Experts

The USAF's source of
pol-mil & IA expertise

"Arms
Merchants"

2003

2008...

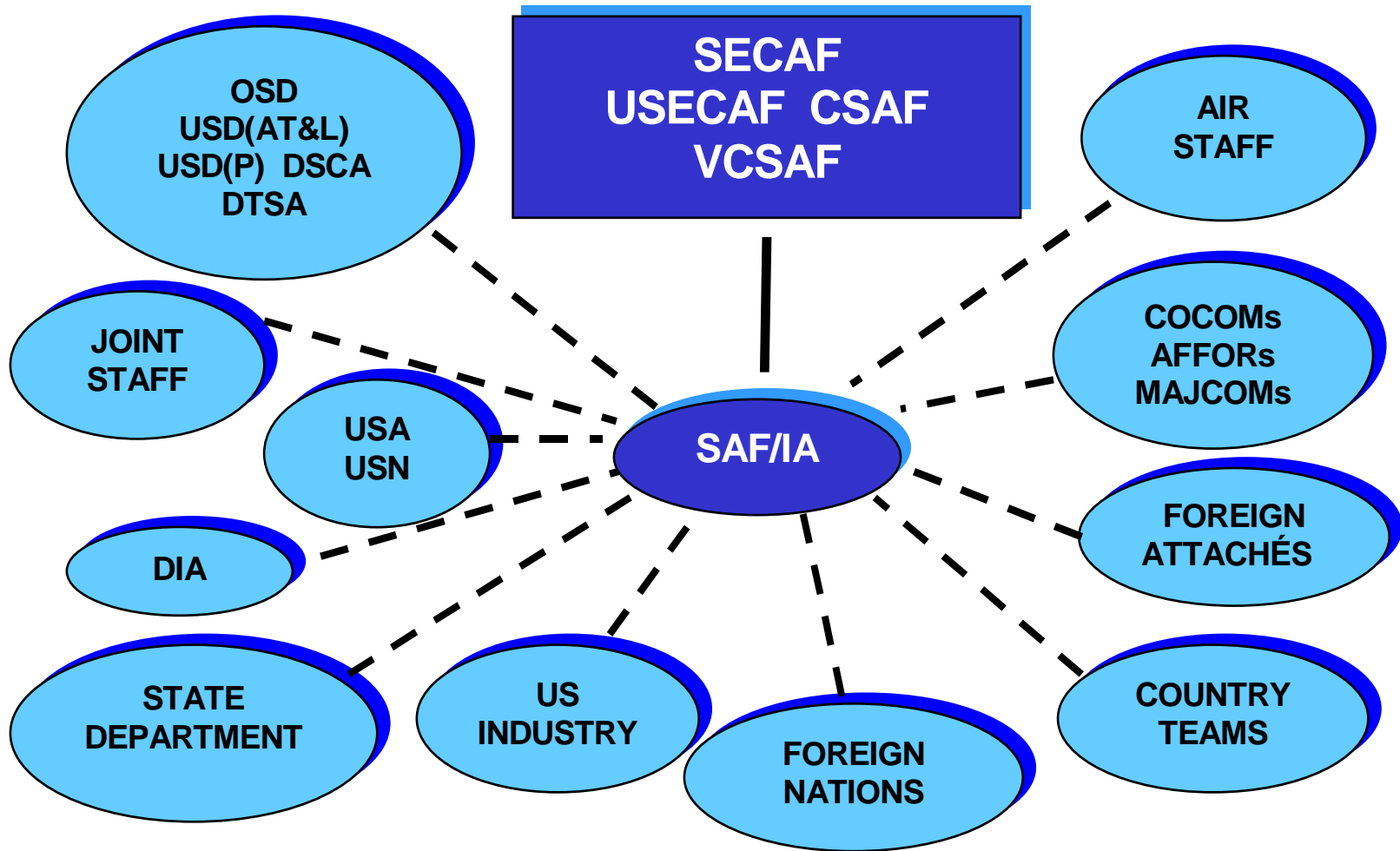


It's About Relationships We Guide, Build, and Sustain

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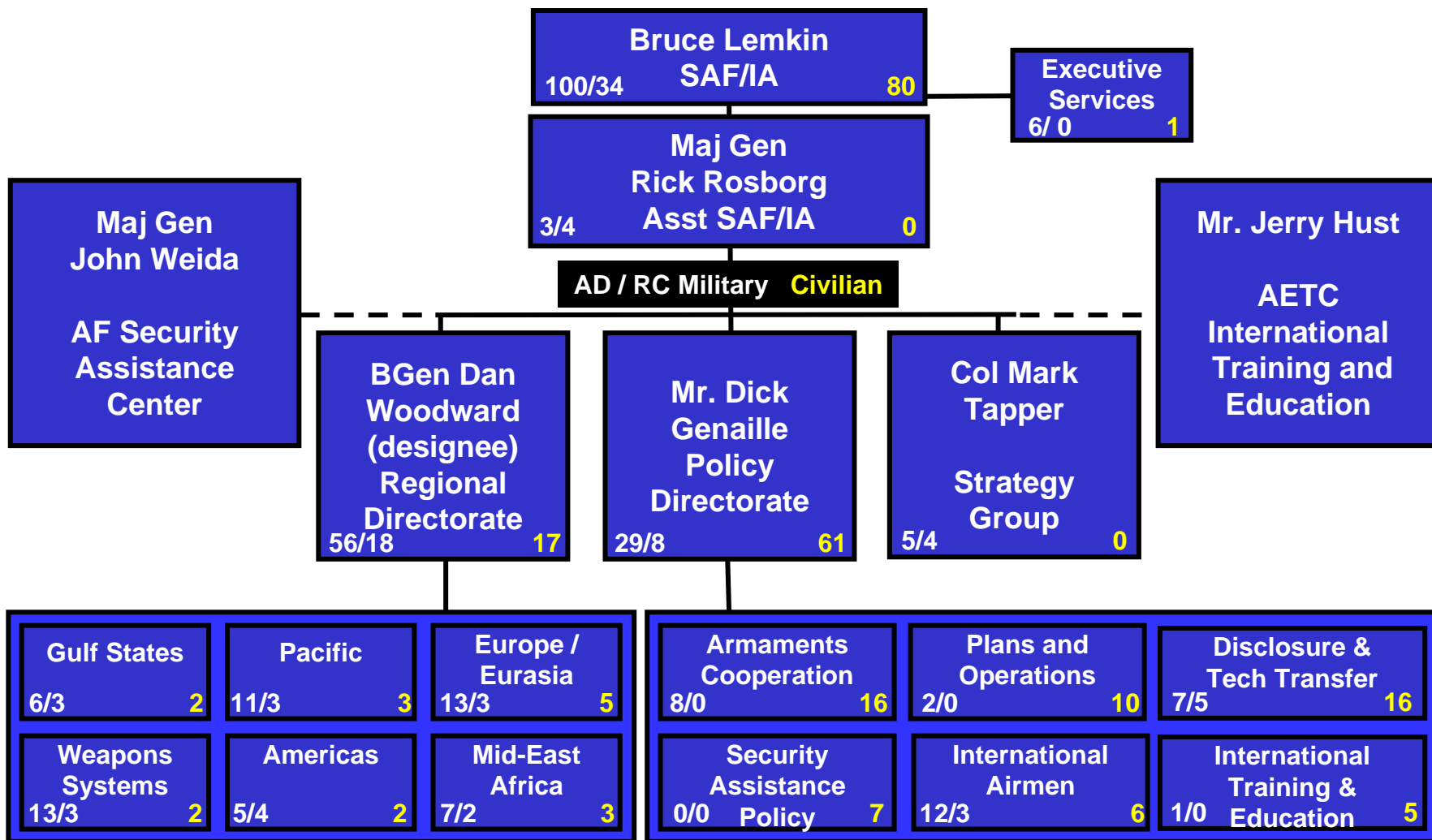


Relationships





Organization





Core Competencies and Products

- Politico-Military Assessment
- Security Assistance and Cooperation
- International Armaments Cooperation
- Comparative Weapons Analysis
- International Professional Development
- Interagency Liaison
- Foreign Disclosure & Tech Transfer
- USAF Security Cooperation Strategy
- Senior Leader Foreign Travel and Visit Prep
- SAF/IA Update to AF Senior Leaders

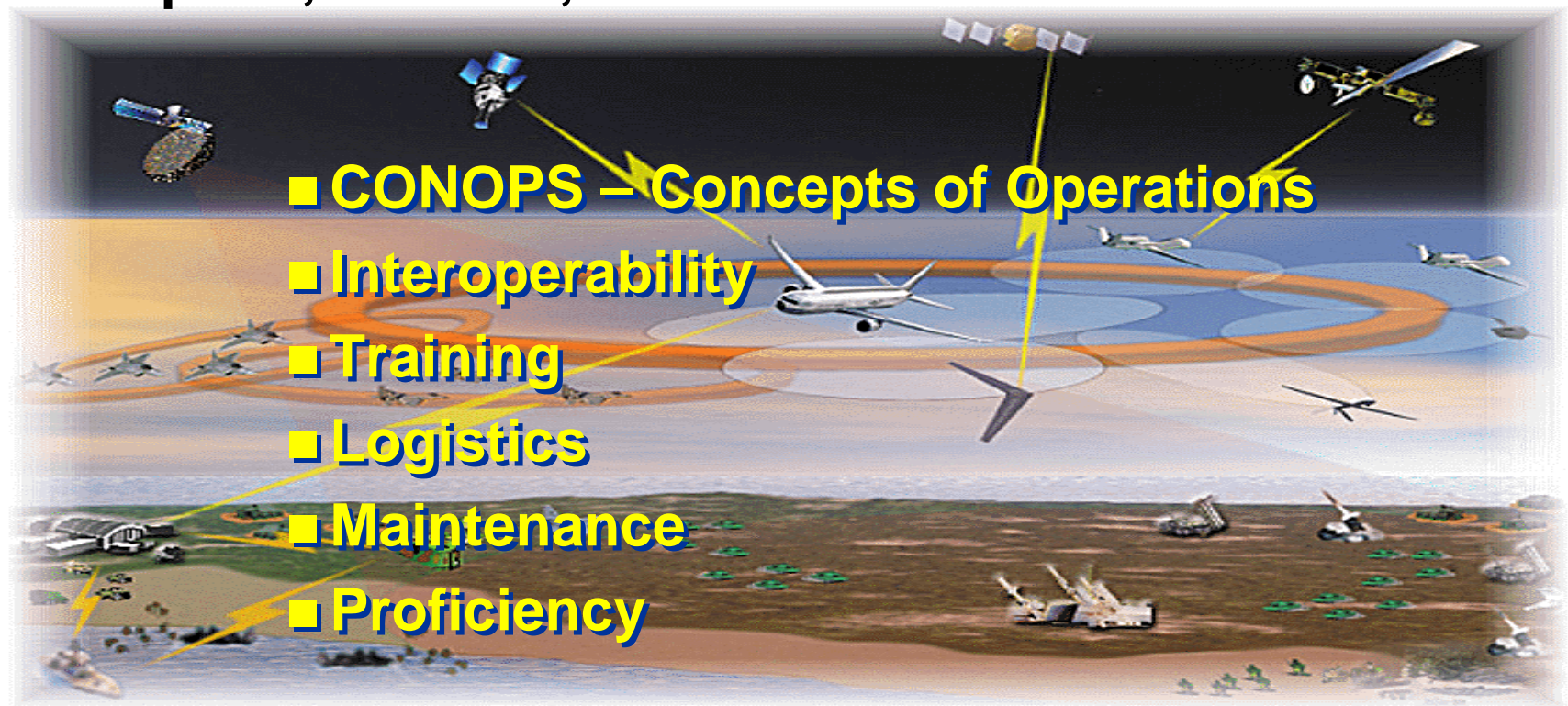


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Capabilities-Based Approach

- Cultivating alliances and partnerships to provide complementary capabilities
- Capabilities not just defined in terms of aircraft, weapons, sensors, but also. . .





USAF Security Cooperation Strategy

Focused Strategy to Prioritize Resources

- Implements DOD Guidance
- Supports COCOM Security Strategy
- 62 Country/Regional Plans

Build, Sustain, Expand AF-to-AF Relationships

Six USAF Distinctive Capabilities

Air & Space Superiority	Attack	Rapid Mobility
Precision Engagement	Information Superiority	Agile Combat Support

Interoperable
Coalition Capabilities

Defend Homeland

Win WOT

Defeat Threats

Ensure Stability

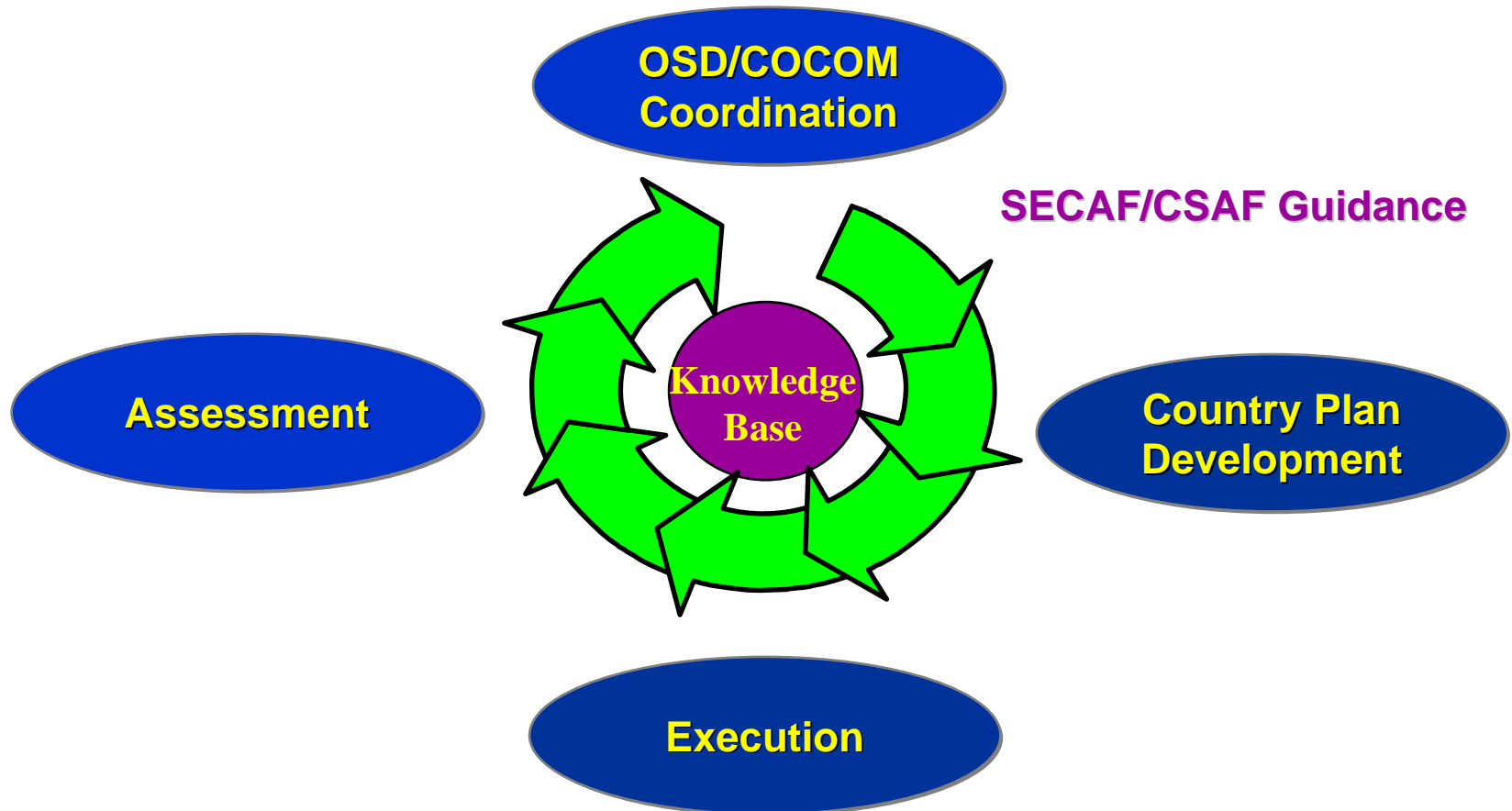
Influence

Building Partnership Capacity for Integrated Capability

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Security Cooperation Strategy Execution Cycle

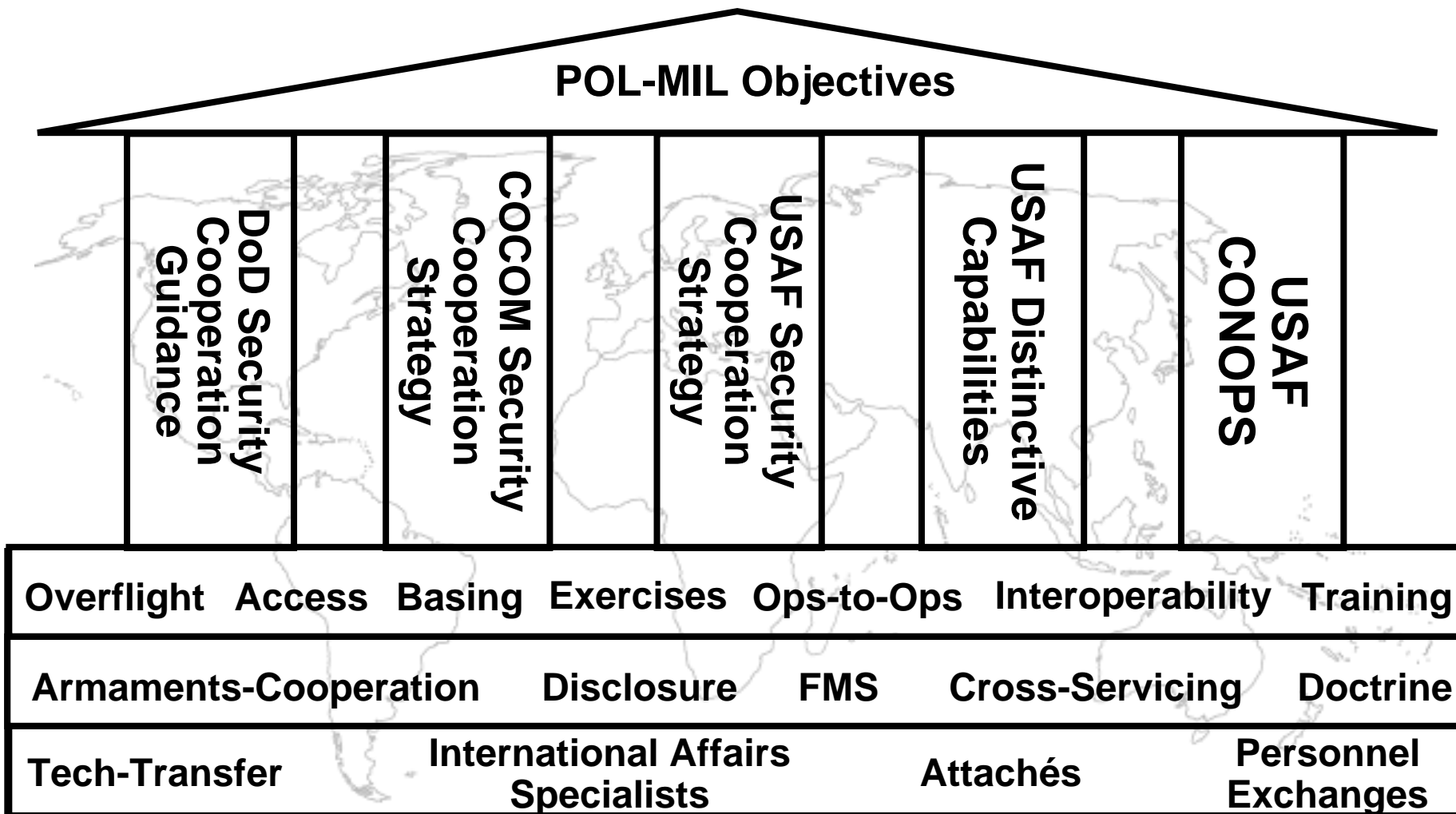


Continuous Improvement Cycle

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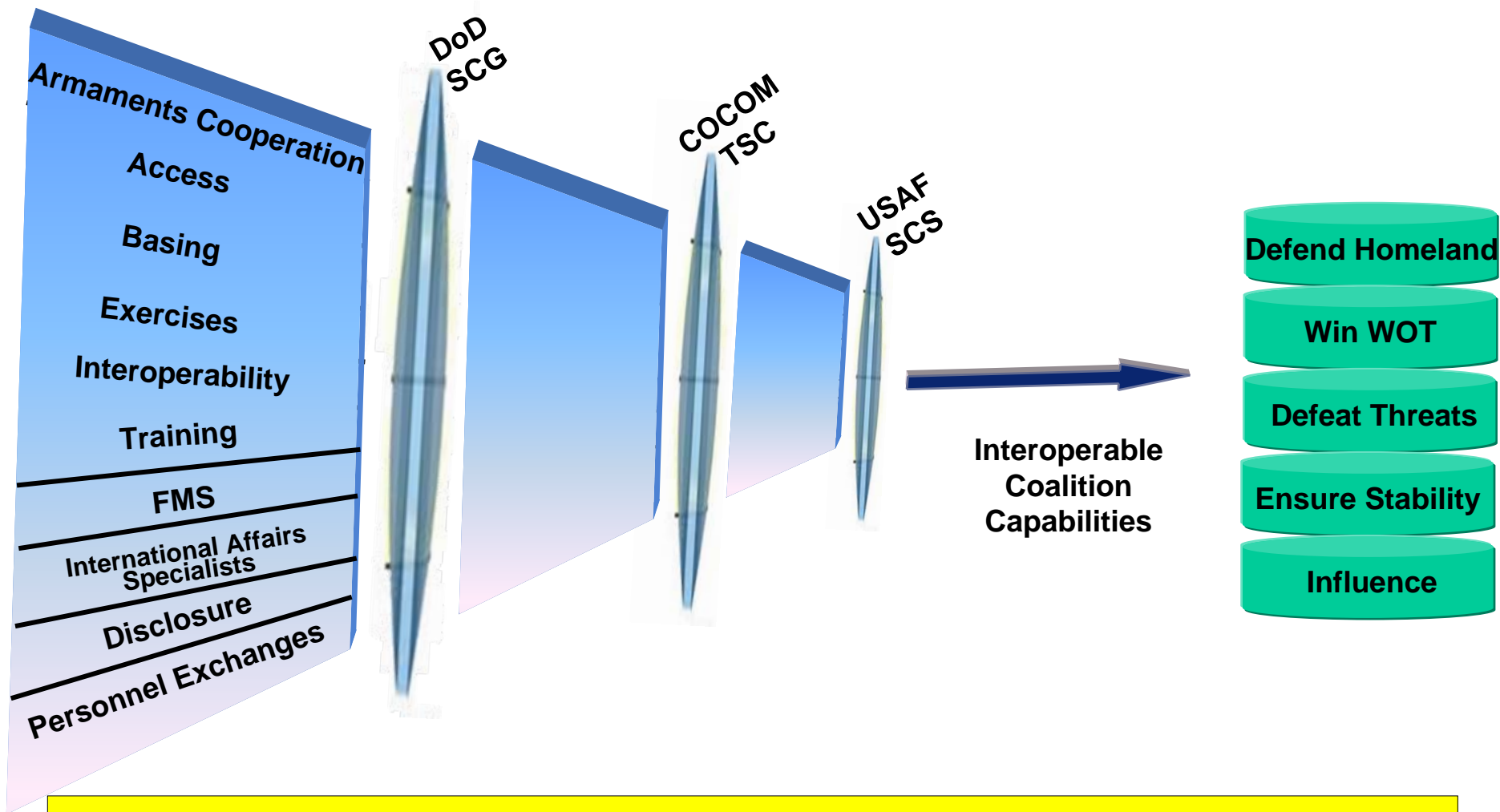


Capability Building Tools





Security Cooperation Strategy: Focused Effort



Focused guidance using multiple tools to enable desired outcomes



Country Plans: Strategy to Action Link

Country Plan – XXXXXXXXXX
(Located on AF Knowledgebase Country page)

Plan:

- Details that give guidance and direction on achieving the country's strategy objectives.
- Country specific vision to enhance core capabilities within that nation
- Near term focus
- Milestones/metrics that will enable assessment

Initiatives:

Initiative	
Objectives	
Resources	
AF Tool(s)	
POC	
Partners	
Status	

**The goal is to be proactive
not reactive**



Key Enabler: Security Cooperation Knowledgebase



USAF Security Cooperation Knowledgebase

Source
for security cooperation activity
and Pol-Mil assessments

[Home](#) [Relationships](#) [Airmen-to-Airmen](#) [Capabilities](#) [Programs](#) [Guidance](#) [AO Tools](#) [Country Sites](#)



Security Cooperation Knowledgebase Home

Activities

- Senior Leadership Contacts
- Cooperative Agreements
- Exercises
- Foreign Military Sales (FMS)
- Personnel Exchange Program
- Direct Commercial Sales (DCS)
- International Education & Training

SAF News



A Welcome to The Air Force Security Cooperation Knowledgebase

We are currently under way with Phase II of the project with development and integration w expected to be complete late in March 2005.



Knowledgebase Training

New individual training class's sta participating users and members. more details.

- NIPRNet - General Info
- SIPRNET - Collaboration tool
 - URL: AFSCK.af.pentagon.smil.mil
 - (Username/password required)
- POCs @ SAF/IAG:
 - James Odom (DSN 425-8870)
 - Mark Hoffman (DSN 425-8962)

WARNING

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AF Knowledgebase Overview

- **Sr. Leadership, Country Directors, & AOs**
- **Situational Awareness**
 - **AF Activities, Guidance and Strategy**
- **Data and Document Repository**
 - **Reports, Point Papers, Documents, Country Data & Intelligence**
- **Consolidated Information Sources**
 - **Regional/Functional COCOMs, MAJCOMs, NAFs**
 - **AFFORs, AF Organizations and Country Directors**
 - **Intelligence Community, Country Teams, Commercial**
- **Future: Assessment Tools**



Consistent goals and messages from USAF Senior Leaders

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USAF Security Cooperation Strategy

- **Supports DoD Security Cooperation (SC) Guidance and COCOM Security Cooperation Strategies**
- **Global perspective: Air, Space, and Cyberspace Power**
 - **Based on USAF distinctive capabilities**
 - **Focus on building compatible ally and partner capabilities**
- **Priority on ally and partner capabilities that:**
 - **Provide access / GWOT support**
 - **Reduce requirements for deployed US Air Forces**
 - **Reduce stress on high-demand assets**
- **Goal: Support Regional COCOMs conducting operations**
 - **CFACC will know what to expect from coalition partners**
 - **Coalition partners able to make substantive contributions**



Questions